

Annual Report 2024

Maffra & District Community
Financial Services Limited

Maffra & District

ABN 14 600 481 178

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Chairperson's Report

For the year ending 30 June 2024

On behalf of Maffra & District Community Financial Services Limited, I am pleased to present our ninth Annual Report. Next year will be an important year for the Community Bank being our 10th.

To ensure best practice and provide the best possible experience for our customers we continue to work closely with and are supported by Bendigo and Adelaide Bank Limited.

Community Bank Maffra and District has had another very successful year largely due to the work of our new Manager Haarmoni Morris and her dedicated team. This has resulted in a steady growth of new customers.

Due to continued growth in our business, we have again increased our staffing level. Kirsty Robinson a well-known Maffra local has joined the team and has become a valuable addition to the staff.

With footings at \$149 million the bank has paid another dividend. At present we have a number of shares available for sale and anyone interested in purchasing these should contact the bank

Our Community Bank has continued to invest in the community and has now invested over \$415,000 back into the community.

Unfortunately, 2024 will see the resignation of one of our original Board members who has been involved with the Community Bank since the establishment of the steering committee. Tom Pritchard has given invaluable service to the Board as our treasurer and will be sorely missed. Helen Montague has also tendered her resignation and again will be a loss particularly considering the work she did in completing our risk assessment.

Our Maffra Secondary College scholarship valued at \$1500 is open to students about to enter year 12. This year we had two successful applicants Kasey Svenson and Milli Harbour They have worked on a project surveying students to decide on ways in which the community bank can assist in improving student wellbeing.

Our marketing committee has been ably led by Linda Hunt and continues to promote the Community Bank through a variety of media. Board meetings have been held every month and I would like to thank all members for their support and hard work which has ensured the smooth running and continuing success of the bank.

Finally, thanks to the shareholders and customers who through their continued support have ensured another very successful year for Community Bank Maffra & District.

A handwritten signature in black ink, appearing to read 'Rob Christie', with a stylized flourish at the end.

Rob Christie

Chairperson Maffra & District Community Financial Services

On behalf of the staff at Community Bank Maffra and District I am pleased to provide the Branch Report for the financial year of 2023-2024.

I would like to extend my thanks to our Board Members, customers, shareholders and the Maffra and district community that have supported me in the last 12 months.

I would also like to extend my gratitude and thanks to the staff for their dedication and commitment to our success and for the outstanding customer service they provide. Their efforts are truly valued.

In August 2023 we welcomed Kirsty Robinson to our team, Kirsty is a Maffra local coming from a non-banking background but has quickly become such an asset to our Community Bank Maffra and District branch.

Community Bank Maffra & District experienced a productive 12 months and I am pleased to advise we achieved a business footings level of above \$149 million.

Across the industry we are seeing a rise in scam activity. We are focused on educating not only our customer but the wider community on current scams and how to safely bank online. We are doing this by holding banking safely online and scam awareness sessions and will continue to do so in an attempt to get ahead of the scammers.

We continue to see further enhancements in the digital space providing new ways to interact with our customers providing them choice to interact with us digitally through DocuSign or face-to-face in person.

In our 9 years of operation we have been able to invest \$415,597.71 back into the community which is an outstanding achievement! Next year is a big year for Community Bank Maffra & District as it will mark 10 years since we opened our doors. We are already planning some epic celebrations which we will share over the coming months.

My biggest thanks goes to our customers. Without you, none of this is possible. It's thanks to you that we can offer community sponsorships and grants, pay dividends to our local shareholders, and provide local employment opportunities. \$415,597.71 in total contributions is an amazing number, and this will continue to grow with your support.

To ensure our continued success in the years to come, we encourage our shareholders, community sponsorship and grant recipients, friends, families and neighbours to consider moving their banking to Community Bank Maffra & District.

Harmoni Morris

Branch Manager

Community Bank Report 2024

BEN Message

This past year has been particularly significant for Bendigo Bank and the Community Bank network. After five years apart, we had the opportunity to come together in person and connect in Bendigo at our National Conference in September.

It was lovely to see so many familiar faces and to meet many directors who haven't attended previously. We feel proud to support such an amazing network.

We are committed to our strategy and the qualities that make Bendigo Bank unique, by staying true to our connection with communities, our regional roots, and our position as Australia's most trusted bank.

As Bendigo Bank adapts to the evolving digital landscape and changing customer expectations, the Community Bank Network is organically evolving in response.

Over the past 12 months, we have seen Community Bank companies seek to enhance their presence within their communities more than ever.

This has been through expanding or consolidating branch sites, collaborating with local, state, and national governments to support community initiatives, or by prioritising social value alongside financial performance through Social Trader accreditation.

The anniversary of the Community Bank model, along with changing environmental factors, provides an opportunity to reset and establish a clear pathway towards the next 25 years.

Bendigo Bank's purpose, to feed into the prosperity of communities, and our willingness to ensure our purpose is relevant to the needs of communities in which we are present, is a key contributor to our commercial success.

When we utilise our combined strengths, exercise our imaginations and have the courage to commit to creating our own opportunities, we will be the partner of choice for customers and communities regardless of location or cause.

Community, regional presence, and trust are the distinctive attributes of Bendigo Bank that we have maintained and plan to uphold in the future.

While Bendigo Bank emphasises commercial success, our foundation remains in community values. Our aim is to generate mutual value by providing solutions to local challenges.

On behalf of Bendigo Bank, thank you for being a shareholder in your local Community Bank. Your contribution helps foster economic growth, creates employment opportunities, and provides essential financial services to the members of your community.

Your dedication and support is making a positive impact on your community.

Justine Minne
Head of Community Banking.

Sponsorships throughout the year



Presentation Nov 2023



Maffra Cricket Club



Rotary Club Maffra – Mardo Gras



Sale Maffra & District Kennel Club show



Briagolong Mechanics Hall 150th Celebration



Boisdale Briagolong Football Netball Club

Maffra Agricultural Show
Boisdale Briagolong Football Netball Club
Boisdale Stables
Rotary Club Maffra
Maffra Neighborhood House
Maffra Business & Tourism Assoc.
Maffra Basketball Assoc.
Boisdale Public Hall
Stretton Park
Stratford Bowls Club
Sale and District Kennel Club
Maffra Mardi Gras
North Gippsland CWA
Redgum Review newsletter
Stratford Town Crier
Dargo Bush Bulletin
The Bridge Newsletter
Avon River Film Project
Briagolong Mechanics Hall
Briagolong Community House Mens group
Maffra Tennis Club
George Gray Centre
Stratford Singers

Dargo Bush Bulletin



**THE BRIDGE
MAY 2024**

LINKING THE COMMUNITIES OF BOISDALE, BUSHY PARK AND VALENCIA CREEK



Maffra District Community Financial Services Ltd

Directors' Report

For the year ended 30 June 2024

The Directors present their report, together with the financial statements, on Maffra & District Community Financial Services Ltd for the financial year ended 30 June 2024.

Board of Directors

The following persons were Directors of Maffra & District Community Financial Services Ltd during the whole of the financial year up to the date of this report, unless otherwise stated:

Robert William Christie

| | |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Title: | Chair |
| Qualifications: | Bachelor of Arts, Diploma of Education, Former School Principal |
| Experience & Expertise: | Com. Of Management La Trobe's Cottage Melbourne, Quarry Reserve Com. Briagolong, Gracehill Project Northern Ireland, Com. Friends of Grant, La Trobe Society, Friends of La Trobe Cottage, Chair Dargo Cemetery Trust, Treasurer Maffra Rotary. |

Kevin Read

| | |
|-------------------------|----------------------------------------------------------------------------------|
| Title: | Secretary |
| Qualifications: | Licensed Real Estate Officer |
| Experience & Expertise: | Local real estate business owner with 25 years of business operation experience. |

Tomas Justin Pritchett

| | |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Title: | Treasurer |
| Qualifications: | Diploma of Accounting, Registered Tax Agent, Member of The Tax Institute |
| Experience & Expertise: | Accountant with local Accounting firm, 19 years' experience in a public accounting practice. Past treasurer Stradroke Cricket Club and Heyfield Football Netball Club. |

Neil Joseph Gannon

| | |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Title: | Non-Executive Director |
| Qualifications: | AICD & Qualified as diesel mechanic. |
| Experience & Expertise: | Owner Manager of irrigation dairy farm. Past Board member of Gippsland and Southern Rural Water Corporation and Gippsland Herd Improvement. Current East Gippsland representative of Victorian Farmers Federation Water Resources Committee and Secretary of Tinamba Public Hall Inc. |

Helen Ann Montague

| | |
|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Title: | Non-Executive Director |
| Qualifications: | Registered Division 1 Nurse, Community Emergency Facilitator, Advanced Diploma of Public Safety-Emergency Management |
| Experience & Expertise: | Vice Chair Stretton Park Board of Management, Secretary of Wellington Shire Heritage Network(WSHN), Secretary- Boisdale & District Progress Association, Boisdale & District History Group and Secretary of Boisdale Stables Sub-Committee. Committee Member of Boisdale Public Hall, Valencia Soldier's Memorial Hall and Boisdale-Briagolong Red Cross. Member of Maffra State Emergency Service and Warden of St George's Church Boisdale, for Anglican Parish of Maffra. |

Linda Hunt

| | |
|-------------------------|----------------------------------------------------------------------------------------------------------------|
| Title: | Non-Executive Director |
| Qualifications: | Diploma of Business, Bachelor of Health Science and Master of Project Management (current) |
| Experience & Expertise: | President of the Sale Neighbourhood House and committee member of the Maffra Business and Tourism Association. |

Kylie Maree Hadden

| | |
|-------------------------|------------------------------------------------------|
| Title: | Non-Executive Director |
| Qualifications: | Advanced Diploma Hospitality Studies |
| Experience & Expertise: | Owner operator of a local Jewellers (2000- present). |

Directors' Report

For the year ended 30 June 2024

| Vanessa Randle | |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Title: | Non-Executive Director |
| Qualifications: | Graduate certificate in Education Business Leadership |
| Experience & Expertise: | Graduate Gippsland Community Leadership Program, Current Business Manager Briagolong Primary School, Past Treasurer and current member Briagolong Recreation Reserve Advisory Committee, member Briagolong Tennis Club, past President Wellington Gippsland Tennis Association. |

Directors were in office for this entire year unless otherwise stated.

No Directors have material interests in contracts or proposed contracts with the Company.

Directors' Meetings

Attendances by each Director during the year were as follows:

| Director | Board Meetings | |
|-------------------------|----------------|----|
| | A | B |
| Robert William Christie | 11 | 10 |
| Kevin Read | 11 | 7 |
| Tomas Justin Pritchett | 11 | 9 |
| Neil Joseph Gannon | 11 | 8 |
| Helen Ann Montague | 11 | 9 |
| Linda Hunt | 11 | 9 |
| Kylie Maree Hadden | 11 | 7 |
| Vanessa Randle | 11 | 9 |

- A - The number of meetings eligible to attend.
- B - The number of meetings attended.
- Not a member of that committee.

Company Secretary

The following person held the position of Company Secretary at the end of the financial year.

| Kevin Read | |
|-------------------------|----------------------------------------------------------------------------------|
| Qualifications: | Licensed Real Estate Officer |
| Experience & Expertise: | Local real estate business owner with 25 years of business operation experience. |

Principal Activities

The principal activities of the Company during the course of the financial year were in providing Community Bank branch services under management rights to operate a franchised branch of Bendigo and Adelaide Bank Limited.

There has been no significant changes in the nature of these activities during the year.

Directors' Report

For the year ended 30 June 2024

Operating Results

The profit of the Company for the financial year after provision for income tax was:

| | 30 June 2024 (\$) | 30 June 2023 (\$) | Movement |
|-------------------------|----------------------|----------------------|----------|
| Profit After Tax | 141,516 | 303,224 | -53% |

The profit after tax reduced significantly despite many cost savings due to increased staffing numbers costing \$49,640, increased community sponsorships by \$53,976 and increased funds contributed to the CEF by \$100,000.

Directors' Benefits

No director has received or become entitled to receive, during or since the financial year, a benefit because of a contract made by the Company, controlled entity or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

Director's Interests

| Director | Fully Paid Ordinary Shares | | |
|-------------------------|------------------------------|-------------------------------|-------------------------------|
| | Balance at 1 July 2023 | Changes During the Year | Balance at 30 June 2024 |
| Robert William Christie | 5,000 | - | 5,000 |
| Kevin Read | - | - | - |
| Tomas Justin Pritchett | 3,001 | - | 3,001 |
| Neil Joseph Gannon | 2,001 | - | 2,001 |
| Helen Ann Montague | 5,000 | - | 5,000 |
| Linda Hunt | - | - | - |
| Kylie Maree Hadden | 5,001 | - | 5,001 |
| Vanessa Randle | - | - | - |

Dividends

During the financial year, the following dividends were provided for and paid. The dividends have been provided for in the financial statements.

| | Cents per Share | Total Amount (\$) |
|------------------------------|-----------------|----------------------|
| Final fully franked dividend | 7 | \$61,405 |
| Total Amount | 7 | \$61,405 |

Options

No options over issued shares were granted during or since the end of the financial year and there were no options outstanding as at the date of this report.

Significant Changes in the State of Affairs

In the opinion of the directors there were no other significant changes in the state of affairs of the Company that occurred during the financial year under review not otherwise disclosed in this report or the financial statements.

Events Since the end of the Financial Year

No matters or circumstances have arisen since the end of the financial year that significantly impact or may significantly impact the operations of the Company, the results of those operations or the state of affairs of the company, in future financial years.

Likely Developments

The Company will continue its policy of providing banking services to the community.

Maffra District Community Financial Services Ltd

Directors' Report
For the year ended 30 June 2024

Environmental Regulations

The Company is not subject to any significant environmental regulation.

Indemnification & Insurance of Directors & Officers

The Company has indemnified all directors and the managers in respect of liabilities to other persons (other than the company or related body corporate) that may arise from their position as directors or managers of the company except where the liability arises out of conduct involving the lack of good faith.

Disclosure of the nature of the liability and the amount of the premium is prohibited by the confidentiality clause of the contract of insurance. The Company has not provided any insurance for an auditor of the company or a related body corporate.

Proceedings on Behalf of the Company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the company is a party, for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

No proceedings have been brought or intervened in on behalf of the Company with leave of the Court under section 237 of the *Corporations Act 2001*.

Non-audit Services

The Company may decide to employ the auditor on assignments additional to their statutory duties where the auditor's expertise and experience with the company are important. Details of the amounts paid or payable to the auditor (RSD Audit) for audit and non-audit services provided during the year are set out in Note 30 to the accounts.

The Board of Directors has considered the non-audit services provided during the year by the auditor and is satisfied that the provision of the non-audit services is compatible with, and did not compromise, the auditor independence requirements of the *Corporations Act 2001* for the following reasons:

- all non audit services are reviewed and approved by the Board prior to commencement to ensure they do not adversely affect the integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 *Code of Ethics for Professional Accountants*, as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for the Company, acting as an advocate for the company or jointly sharing risks and rewards.

Auditor's Independence Declaration

A copy of the Auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 5 of this financial report.

Signed in accordance with a resolution of the Board of Directors at Maffra, Victoria.



Robert Christie
Chair/Director

Dated this 20th day of November, 2024

**Auditors Independence Declaration under section 307C of the *Corporations Act 2001*
to the Directors of Maffra & District Community Financial Services Limited**

In accordance with section 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of Maffra & District Community Financial Services Limited. As the audit partner for the audit of the financial report for the year ended 30 June 2024, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (i) The auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (ii) Any applicable code of professional conduct in relation to the audit.

RSD Audit

A handwritten signature in blue ink, appearing to be 'JP', is written over a light blue circular background.

Josh Porker
Principal

41A Breen Street
Bendigo VIC 3550

Dated: 22 November 2024

Maffra District Community Financial Services Ltd

Statement of Profit or Loss and Other Comprehensive Income

For the year ended 30 June 2024

| | Note | 2024 \$ | 2023 \$ |
|----------------------------------------------------------------------------------------|------|------------------|------------------|
| Revenue | | | |
| Revenue from contracts with customers | 7 | 1,196,733 | 1,200,027 |
| Other revenue | 8 | - | 4,167 |
| Finance income | 9 | 22,603 | 12,304 |
| | | 1,219,336 | 1,216,498 |
| Expenses | | | |
| Employee benefits expense | 10a | (395,360) | (340,847) |
| Depreciation and amortisation | 10b | (50,741) | (46,908) |
| Finance costs | 10c | (5,827) | (6,588) |
| Administration and general costs | | (86,732) | (91,183) |
| Occupancy expenses | | (27,868) | (15,940) |
| IT expenses | | (21,447) | (25,932) |
| Other expenses | 10d | (3,633) | - |
| | | (591,609) | (527,398) |
| Operating profit before charitable donations and sponsorship | | 627,728 | 689,100 |
| Charitable donations and sponsorship | 10e | (439,400) | (285,530) |
| Profit before income tax | | 188,328 | 403,570 |
| Income tax expense | 11 | (46,812) | (100,346) |
| Profit for the year after income tax | | 141,516 | 303,224 |
| Total comprehensive income for the year | | 141,516 | 303,224 |
| Profit attributable to the ordinary shareholders of the company | | 141,516 | 303,224 |
| Total comprehensive income attributable to ordinary shareholders of the company | | 141,516 | 303,224 |
| Earnings per share | | ¢ | ¢ |
| - basic and diluted earnings per share | 29 | 16.13 | 34.57 |

The accompanying notes form part of these financial statements

Maffra District Community Financial Services Ltd

Statement of Financial Position

As at 30 June 2024

| | Note | 2024 \$ | 2023 \$ |
|--------------------------------------|------|------------------|------------------|
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | 12 | 825,502 | 773,445 |
| Trade and other receivables | 13 | 107,590 | 120,433 |
| Other assets | 14 | 28,046 | 13,589 |
| Total current assets | | 961,138 | 907,467 |
| Non-current assets | | | |
| Property, plant and equipment | 15 | 123,516 | 138,395 |
| Right-of-use assets | 16 | 126,389 | 147,819 |
| Intangible assets | 17 | 160,812 | 173,887 |
| Deferred tax assets | 18 | 8,128 | 7,235 |
| Total non-current assets | | 418,845 | 467,336 |
| Total assets | | 1,379,983 | 1,374,803 |
| Liabilities | | | |
| Current liabilities | | | |
| Trade and other payables | 19 | 36,913 | 52,830 |
| Current tax liability | 18 | 23,202 | 68,087 |
| Lease liabilities | 20 | 21,246 | 20,357 |
| Employee benefits | 21 | 17,058 | 13,473 |
| Total current liabilities | | 98,419 | 154,747 |
| Non-current liabilities | | | |
| Lease liabilities | 20 | 119,407 | 140,854 |
| Employee benefits | 21 | 8,697 | 5,853 |
| Total non-current liabilities | | 128,104 | 146,707 |
| Total liabilities | | 226,523 | 301,454 |
| Net assets | | 1,153,460 | 1,073,349 |
| Equity | | | |
| Issued capital | 22 | 848,030 | 848,030 |
| Retained earnings | 23 | 305,430 | 225,319 |
| Total equity | | 1,153,460 | 1,073,349 |

The accompanying notes form part of these financial statements

Maffra District Community Financial Services Ltd

Statement of Changes in Equity

For the year ended 30 June 2024

| | Note | Issued Capital \$ | Retained Earnings \$ | Total Equity \$ |
|-------------------------------------------------------------|------|-------------------------|----------------------------|-----------------------|
| Balance at 1 July 2022 | | 848,030 | (51,588) | 796,442 |
| Comprehensive income for the year | | | | |
| Profit for the year | | - | 303,224 | 303,224 |
| Transactions with owners in their capacity as owners | | | | |
| Dividends paid or provided | 28 | - | (26,317) | (26,317) |
| Balance at 30 June 2023 | | 848,030 | 225,319 | 1,073,349 |
| Balance at 1 July 2023 | | | | |
| | | 848,030 | 225,319 | 1,073,349 |
| Comprehensive income for the year | | | | |
| Profit for the year | | - | 141,516 | 141,516 |
| Transactions with owners in their capacity as owners | | | | |
| Dividends paid or provided | 28 | - | (61,405) | (61,405) |
| Balance at 30 June 2024 | | 848,030 | 305,430 | 1,153,460 |

The accompanying notes form part of these financial statements

Statement of Cash Flows

For the year ended 30 June 2024

| | Note | 2024 \$ | 2023 \$ |
|-----------------------------------------------------------|------|-----------------|-----------------|
| Cash flows from operating activities | | | |
| Receipts from customers | | 1,330,475 | 1,271,295 |
| Payments to suppliers and employees | | (1,101,331) | (891,385) |
| Interest paid | | (5,827) | (6,588) |
| Interest received | | 21,319 | 7,799 |
| Income tax paid | | (92,725) | (53,246) |
| Net cash flows provided by operating activities | 24b | 151,911 | 327,875 |
| Cash flows from investing activities | | | |
| Proceeds from sale of property, plant and equipment | | 13,637 | - |
| Purchase of property, plant and equipment | | (18,626) | (21,607) |
| Purchase of intangible assets | | (13,037) | (13,040) |
| Net cash flows used in investing activities | | (18,026) | (34,647) |
| Cash flows from financing activities | | | |
| Repayment of borrowings | | (20,423) | (19,661) |
| Dividends paid | | (61,405) | (26,316) |
| Net cash flows used in financing activities | | (81,828) | (45,977) |
| Net increase in cash held | | 52,057 | 247,251 |
| Cash and cash equivalents at beginning of financial year | | 773,445 | 526,194 |
| Cash and cash equivalents at end of financial year | 24a | 825,502 | 773,445 |

Notes to the Financial Statements

For the year ended 30 June 2024

Note 1. Corporate Information

These financial statements and notes represent those of Maffra & District Community Financial Services Ltd (the Company) as an individual entity. Maffra & District Community Financial Services Ltd is a company limited by shares, incorporated and domiciled in Australia. The financial statements were authorised for issue by the Directors on 20th November 2024.

Further information on the nature of the operations and principal activity of the Company is provided in the directors' report. Information on the company's related party relationships is provided in Note 26.

Note 2. Basis of Preparation

These general purpose financial statements have been prepared in accordance with the *Corporations Act 2001*, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board (AASB) and International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). The Company is a for-profit entity for financial reporting purposes under Australian Accounting Standards. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non current assets, financial assets and financial liabilities.

The financial report is presented in Australian dollars and all values are rounded to the nearest dollar, unless otherwise stated.

Note 3. Summary of Significant Accounting Policies

The Company has consistently applied the following accounting policies to all periods presented in these financial statements, except if mentioned otherwise.

(a) Economic Dependency

The Company has entered into a franchise agreement with Bendigo and Adelaide Bank Limited that governs the management of the following Community Banks branch:

Community Bank Maffra & District

The Company is economically dependent on the ongoing receipt of income under the franchise agreement with Bendigo Bank. The directors have no reason to believe a new franchise arrangement under mutually acceptable terms will not be forthcoming following expiry.

The Company operates as a franchise of Bendigo Bank, using the name "Bendigo Bank" and the logo and system of operations of Bendigo Bank. The company manages the Community Bank on behalf of Bendigo Bank, however all transactions with customers conducted through the Community Bank are effectively conducted between the customers and Bendigo Bank.

Note 3. Summary of Significant Accounting Policies (continued)

All deposits are made with Bendigo Bank, and all personal and investment products are products of Bendigo Bank, with the Company facilitating the provision of those products. All loans, leases or hire purchase transactions, issues of new credit or debit cards, temporary or bridging finance and any other transaction that involves creating a new debt, or increasing or changing the terms of an existing debt owed to Bendigo Bank, must be approved by Bendigo Bank. All credit transactions are made with Bendigo Bank, and all credit products are products of Bendigo Bank.

The Company promotes and sells the products and services, but is not a party to the transaction.

The credit risk (i.e. the risk that a customer will not make repayments) is for the relevant Bendigo Bank entity to bear as long as the Company has complied with the appropriate procedures and relevant obligations and has not exercised a discretion in granting or extending credit.

Bendigo Bank provides significant assistance in establishing and maintaining the Community Bank franchise operations. It also continues to provide ongoing management and operational support and other assistance and guidance in relation to all aspects of the franchise operation, including advice and assistance in relation to:

- the design, layout and fit out of the Community Bank premises
- training for the branch manager and other employees in banking, management systems and interface protocol
- methods and procedures for the sale of products and provision of services
- calculation of Company revenue and payment of many operating and administrative expenses
- the formulation and implementation of advertising and promotional programs
- sales techniques and proper customer relations.

(b) Revenue From Contracts With Customers

The Company has entered into a franchise agreement with Bendigo Bank. The company delivers banking and financial services of Bendigo Bank to its community. The franchise agreement provides for a share of interest, fee, and commission revenue earned by the company. Interest margin share is based on a funds transfer pricing methodology which recognises that income is derived from deposits held, and that loans granted incur a funding cost. Fees are based on the company's current fee schedule and commissions are based on the agreements in place. All margin revenue is recorded as non-interest income when the company's right to receive the payment is established.

The Company acts as an agent under the franchise agreement and revenue arises from the rendering of services through its franchise agreement.

Revenue is recognised on an accruals basis, at the fair value of consideration specified in the franchise agreement. Under AASB 15 *Revenue from Contracts with Customers* (AASB 15), revenue recognition for the Company's revenue stream is as follows:

| Revenue | Includes | Performance Obligation | Timing of Recognition |
|----------------------------------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| Franchise agreement profit share | Margin, commission and fee income | When the Company satisfies its obligation to arrange the services to be provided to the customer by the supplier (Bendigo & Adelaide Bank) | On completion of the provision of the relevant service. Revenue is accrued monthly and paid within 10 business days of month end |

All revenue is stated net of the amount of Goods and Services Tax (GST).

Notes to the Financial Statements

For the year ended 30 June 2024

Note 3. Summary of Significant Accounting Policies (continued)

Revenue Calculation

The franchise agreement provides that three forms of revenue may be earned by the Company – margin, commission and fee income. Bendigo Bank decides the form of revenue the company earns on different types of products and services.

The revenue earned by the Company is dependent on the business that it generates. It may also be affected by other factors, such as economic and local conditions, for example, interest rates.

Margin

Margin is arrived at through the following calculation:

| |
|----------------------------------------------------------------------------------|
| Interest paid by customers on loans, less interest paid to customers on deposits |
| <i>plus</i> |
| Deposit returns (i.e. interest return applied by BABL on deposits) |
| <i>minus</i> |
| Any costs of funds (i.e. interest applied by BABL to fund a loan) |

The Company is entitled to a share of the margin earned by Bendigo and Adelaide Bank. If this reflects a loss, the company incurs a share of that loss.

Commission

Commission revenue is in the form of commission generated for products and services sold. This commission is recognised at a point in time which reflects when the Company has fulfilled its performance obligation.

The Company receives trailing commission for products and services sold. Ongoing trailing commission payments are recognised on receipt as there is insufficient detail readily available to estimate the most likely amount of income without a high probability of significant reversal in a subsequent reporting period. The receipt of ongoing trailing commission income is outside the control of the company, and is a significant judgement area.

Fee Income

Fee income is a share of what is commonly referred to as 'bank fees and charges' charged to customers by Bendigo and Adelaide Bank entities including fees for loan applications and account transactions.

Core Banking Products

Bendigo Bank has identified some products and services as 'core banking products'. It may change the products and services which are identified as core banking products by giving the Company at least 30 days notice. Core banking products currently include Bendigo Bank branded home loans, term deposits and at call deposits.

Ability to Change Financial Return

Under the franchise agreement, Bendigo and Adelaide Bank may change the form and amount of financial return that the Company receives. The reasons it may make a change include changes in industry or economic conditions or changes in the way Bendigo and Adelaide Bank earns revenue.

The change may be to the method of calculation of margin, the amount of margin, commission and fee income or a change of a margin to a commission or vice versa. This may affect the amount of revenue the Company receives on a particular product or service. The effect of the change on the revenue earned by the company is entirely dependent on the change.

Bendigo and Adelaide Bank must not reduce the margin and commission the Company receives on core banking products and services to less than 50% (on an aggregate basis) of Bendigo and Adelaide Bank's margin at that time. For other products and services, there is no restriction on the change Bendigo and Adelaide Bank may make.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 3. Summary of Significant Accounting Policies (continued)

(c) Other Revenue

The Company's activities include the generation of income from sources other than the core products under the franchise agreement. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and can be reliably measured.

| Revenue | Revenue Recognition Policy |
|--------------|---------------------------------------------------------------------------------------------------------------------|
| Other income | All other revenues that did not contain contracts with customers are recognised as goods and services are provided. |

All revenue is stated net of the amount of Goods and Services Tax (GST).

Discretionary Financial Contributions

In addition to margin, commission and fee income, and separate from the franchise agreement, Bendigo Bank has also made MDF payments to the Company.

The amount has been based on the volume of business attributed to a branch. The purpose of the discretionary payments is to assist with local market development activities, including community sponsorships and grants. It is for the board to decide how to use the MDF.

The payments from Bendigo Bank are discretionary and may change the amount or stop making them at any time. The Company retains control over the funds, the funds are not refundable to Bendigo Bank.

(d) Employee Benefits

Short-term Employee Benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for salary and wages (including non-monetary benefits), annual leave, and sick leave which are expected to be wholly settled within 12 months of the reporting date. They are measured at amounts expected to be paid when the liabilities are settled, plus related on-costs. Expenses for non-accumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

An annual leave liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be reliably estimated.

Other Long-term Employee Benefits

The Company's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior reporting periods.

That benefit is discounted to determine its present value. Consideration is given to expected future wage and salary levels plus related on-costs, experience of employee departures, and years of service achieved. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currencies that match, as closely as possible, the estimate future cash outflows.

Remeasurements are recognised in profit or loss in the period in which they arise.

(e) Tax

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income.

Note 3. Summary of Significant Accounting Policies (*continued*)

Current Income Tax

Current tax assets and liabilities are measured at amounts expected to be recovered from or paid to the taxation authorities. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Deferred Tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax assets are recognised for all deductible temporary differences, carried-forward tax losses, and unused tax credits to the extent that it is probable that future taxable profits will be available against which they can be used.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax is measured at the rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax and when the balances relate to taxes levied by the same taxation authority and the entity intends to settle its tax assets and liabilities on a net basis.

Goods & Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except:

- when the amount of GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the revenue or expense item
- when receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

(f) Cash & Cash Equivalents

For the purposes of the statement of financial position and statement of cash flows, cash and cash equivalents comprise: cash on hand, deposits held with banks, and short-term, highly liquid investments (mainly money market funds) that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

(g) Property, Plant & Equipment

Recognition & Measurement

Items of property, plant and equipment are measured at cost or fair value as applicable, which includes capitalised borrowings costs, less accumulated depreciation and any accumulated impairment losses.

Any gain or loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 3. Summary of Significant Accounting Policies (continued)

Subsequent Expenditure

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.

Depreciation

Depreciation is calculated to write-off the cost of items of property, plant and equipment less their estimated residual values using diminishing value method over their estimated useful lives, and is recognised in profit or loss.

The estimated useful lives of property, plant and equipment for the current and comparative periods are as follows:

| Asset Class | Method | Useful Life |
|------------------------|---------------|--------------|
| Leasehold improvements | Straight line | 6 - 40 years |
| Plant & equipment | Straight line | 2 - 40 years |
| Right of Use Assets | Straight line | 15 years |

Depreciation methods, useful life, and residual values are reviewed at each reporting date and adjusted if appropriate.

(h) Intangible Assets

Intangible assets of the Company include the franchise fees paid to Bendigo Bank conveying the right to operate the Community Bank franchise.

Recognition & Measurement

Intangible assets acquired separately are measured on initial recognition at cost.

Subsequent Expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill, is recognised in profit or loss as incurred.

Amortisation

Intangible assets are amortised over their useful life and assessed for impairment whenever impairment indicators are present.

The estimated useful life and amortisation method for the current and comparative periods are as follows:

| Asset Class | Method | Useful Life |
|-------------------|---------------|--------------------------|
| Establishment fee | Straight line | Franchise term (5 years) |
| Franchise fee | Straight line | Franchise term (5 years) |

Amortisation methods, useful life, and residual values are reviewed at each reporting date and adjusted if

Goodwill

Goodwill is carried at cost less accumulated impairment losses.

The amount of goodwill recognised on acquisition represents the excess paid by the Company over the fair value of assets acquired.

Goodwill is tested for impairment annually and is allocated to the Company's cash-generating units, which represent the lowest level at which goodwill is monitored but where such level is not larger than an operating segment. Gains and losses on the disposal of a Company, include the carrying amount of goodwill related to the Company sold.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 3. Summary of Significant Accounting Policies (continued)

(i) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The Company's financial instruments include trade debtors and creditors, cash and cash equivalents, leases.

Sub-note (i) and (j) refer to the following acronyms:

| Acronym | Meaning |
|---------|-----------------------------------------------|
| FVTPL | Fair value through profit or loss |
| FVTOCI | Fair value through other comprehensive income |
| SPPI | Solely payments of principal and interest |
| ECL | Expected credit loss |
| CGU | Cash-generating unit |

Recognition & Initial Measurement

Trade receivables are initially recognised when they originated. All other financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to the acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Classification & Subsequent Measurement

Financial Assets

On initial recognition, a financial asset is classified as measured at: amortised cost, FVTOCI - debt investment; FVTOCI - equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are SPPI on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or FVTOCI as described above are measured at FVTPL. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or FVTOCI as FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial Assets - Business Model Assessment

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed.

Financial Assets - Subsequent Measurement, Gains & Losses

For financial assets at amortised cost, these assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 3. Summary of Significant Accounting Policies (continued)

Financial Liabilities - Classification, Subsequent Measurement, Gains & Losses

Borrowings and other financial liabilities (including trade payables) are classified as measured at amortised cost or FVTPL. A financial liability is classified as FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Any gain or loss on derecognition is also recognised in profit or loss.

Derecognition

Financial Assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Where the Company enters into transactions where it transfers assets recognised in the statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred asset, the transferred assets are not derecognised.

Financial Liabilities

The Company derecognises a financial liability when its contractual obligations are discharged, cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(j) Impairment

Non-derivative Financial Instruments

The Company recognises a loss allowance for estimated credit losses (ECL)'s on its trade receivables.

ECL's are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received.

In measuring the ECL, a provision matrix for trade receivables is used, taking into consideration various data to get to an ECL, (i.e. diversity of its customer base, appropriate groupings of its historical loss experience etc.).

Recognition of ECL in Financial Statements

At each reporting date, the entity recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 3. Summary of Significant Accounting Policies (continued)

The Company's trade receivables are limited to the monthly profit share distribution from Bendigo and Adelaide Bank, which is received 14 days post month end. Due to the reliance on Bendigo and Adelaide Bank the company has reviewed credit ratings provided by Standard & Poors, Moody's and Fitch ratings to determine the level of credit exposure to the company. The company also performed a historical assessment of receivables from Bendigo and Adelaide Bank and found no instances of default. As a result no impairment loss allowance has been made in relation to trade receivables as at 30 June 2024.

Non-financial Assets

At each reporting date, the Company reviews the carrying amount of its non-financial assets (other than investment property, contracts assets, and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The Company has assessed for impairment indicators and noted no material impacts on the carrying amount of non-financial assets.

(k) Issued Capital

Ordinary Shares

Ordinary shares are recognised at the fair value of the consideration received by the Company. Any transaction costs arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

(l) Leases

As Lessee

At commencement or on modification of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for leases of property the company has elected not to separate lease and non-lease components and account for the lease and non-lease components as a single lease component.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or the costs of the right-of-use asset reflects that the Company will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property, plant and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

The Company determines its incremental borrowing rate by obtaining interest rates from funding sources and where necessary makes certain adjustments to reflect the terms of the lease and type of asset leased.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 3. Summary of Significant Accounting Policies (continued)

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual guarantee; and
- the exercise price under a purchase option the Company is reasonable certain to exercise, lease payments in an option renewal period if the company is reasonably certain to exercise that option, and penalties for early termination of a lease unless the company is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the company's estimate of the amount expected to be payable under a residual value guarantee, if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term Leases & Leases of Low-value Assets

The Company has elected not to recognise right-of-use assets and lease liabilities for leases of short-term leases and low-value assets, including IT equipment. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

A short-term lease is a lease that, at commencement date, has a lease term of 12 months or less.

As Lessor

The Company has not been a party in an arrangement where it is a lessor.

(m) Standards Issued But Not Yet Effective

There are no new standards effective for annual reporting periods beginning after 1 July 2023 that are expected to have a significant impact on the Company's financial statements.

Note 4. Significant Accounting Judgements, Estimates & Assumptions

During preparation of the financial statements, management has made judgements and estimates that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual outcomes and balances may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Any revisions to these estimates are recognised prospectively.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 4. Significant Accounting Judgements, Estimates & Assumptions (Continued)

(a) Judgements

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes:

| Note | Judgement |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Note 7 - Revenue | Whether revenue is recognised over time or at a point in time |
| Note 21 - Leases: | |
| (a) Control | Whether a contract is or contains a lease at inception by assessing whether the Company has the right to direct the use of the identified asset and obtain substantially all the economic benefits from the use of that asset |
| (b) Lease term | Whether the Company is reasonably certain to exercise extension options, termination periods, and purchase options |
| (c) Discount rates | Judgement is required to determine the discount rate, where the discount rate is the Company's incremental borrowing rate if the rate implicit in the lease cannot be readily determined. The incremental borrowing rate is determined with reference to factors specific to the Company and underlying asset including: <ul style="list-style-type: none"> • the amount • the lease term • economic environment • any other relevant factors. |

(b) Assumptions & Estimation Uncertainty

Information about assumptions and estimation uncertainties at 30 June 2024 that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following notes:

| Note | Assumption |
|----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| Note 18 - Recognition of deferred tax assets | Availability of future taxable profit against which deductible temporary differences and carried-forward tax losses can be utilised |
| Note 15 - Estimation of asset useful lives | Key assumptions on historical experience and the condition of the asset |
| Note 22 - Long service leave provision | Key assumptions on attrition rate of staff and expected pay increases through promotion and inflation |

Note 5. Financial Risk Management

The Company has exposure to the following risks arising from financial instruments:

- credit risk
- liquidity risk
- market risk

The Company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company. The company does not utilise any derivative instruments.

Risk management is carried out directly by the Board of Directors.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 5. Financial Risk Management (continued)

(a) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers.

The Company has no significant concentrations of credit risk. It has policies in place to ensure that customers have an appropriate credit history. The company's franchise agreement limits the company's credit exposure to one financial institution, being Bendigo and Adelaide Bank.

(b) Liquidity Risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The following are the remaining contractual maturities of financial liabilities. The amounts are gross and undiscounted, and include contractual interest payments and exclude the impact of netting agreements.

| 30 June 2024 | | Contractual Cash Flows | | |
|------------------------------------|-----------------|------------------------|-------------|-----------|
| Non-derivative Financial Liability | Carrying Amount | < 12 Months | 1 - 5 Years | > 5 Years |
| Lease liabilities | 140,653 | 26,250 | 105,000 | 26,250 |

(c) Market Risk

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates, and equity prices - will affect the Company's income or the value of its holdings in financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Company has no exposure to any transactions denominated in a currency other than Australian dollars.

Price Risk

The Company is not exposed to equity securities price risk as it does not hold investments for sale or at fair value. There is no exposure to the company in regard to commodity price risk.

Cash Flow & Fair Values Interest Rate Risk

Interest-bearing assets are held with Bendigo and Adelaide Bank and subject to movements in market interest. Interest-rate risk could also arise from long-term borrowings. Borrowings issued at variable rates expose the Company to cash flow interest-rate risk.

The Company held cash and cash equivalents of \$825,502 at 30 June 2024 (2023: \$773,445). The cash and cash equivalents are held with Bendigo & Adelaide Bank, which are rated BBB on Standard & Poor's credit ratings.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 6. Capital Management

The Board's policy is to maintain a strong capital base so as to sustain future development of the Company. The Board of Directors monitor the return on capital and the level of distributions to shareholders. Capital is represented by total equity as recorded in the statement of financial position.

In accordance with the franchise agreement, in any 12 month period the funds distributed to shareholders shall not exceed the distribution limit.

The distribution limit is the greater of:

- (a) 20% of the profit or funds of the Company otherwise available for distribution to shareholders in that 12 month period; and
- (b) subject to the availability of distributable profits, the relevant rate of return multiplied by the average level of share capital of the Company over that 12 month period where the relevant rate of return is equal to the weighted average interest rate on 90 day bank bills over that 12 month period plus 5%.

The Board is managing the growth of the business in line with this requirement. There are no other externally imposed capital requirements, although the nature of the Company is such that amounts will be paid in the form of charitable donations and sponsorship. Charitable donations and sponsorship paid for the year ended 30 June 2024 can be seen in the statement of profit or loss and other comprehensive Income.

There were no changes in the Company's approach to capital management during the year.

Maffra District Community Financial Services Ltd

Notes to the Financial Statements

For the year ended 30 June 2024

Note 7. Revenue From Contracts With Customers

Revenue arises from the rendering of services through its franchise agreement with the Bendigo and Adelaide Bank Limited. The revenue recognised is measured by reference to the fair value of consideration received or receivable, excluding sales taxes, rebates, and trade discounts.

| | 2024 \$ | 2023 \$ |
|----------------------------------------------------------------|------------------|------------------|
| Revenue | | |
| - Revenue from contracts with customers | 1,196,733 | 1,200,027 |
| Disaggregation of Revenue From Contracts With Customers | | |
| - Margin income | 1,081,155 | 1,078,771 |
| - Fee income | 50,455 | 51,269 |
| - Commission income | 65,124 | 69,987 |
| | 1,196,733 | 1,200,027 |

All revenue from contracts customers shown above was recognised at a point in time. There was no revenue from contracts with customers recognised over time during the financial year.

Note 8. Other Revenue

The Company generates other sources of revenue as outlined below.

| | 2024 \$ | 2023 \$ |
|----------------------------------|------------|--------------|
| Other Revenue | | |
| - Market development fund income | - | 4,167 |
| | - | 4,167 |

Note 9. Finance Income

The Company holds financial instruments measured at amortised cost. Interest income is recognised at the effective interest rate.

| | 2024 \$ | 2023 \$ |
|-------------------------------|---------------|---------------|
| Finance Income | | |
| At amortised cost: | | |
| - Interest from term deposits | 22,603 | 12,304 |
| | 22,603 | 12,304 |

Profit before income tax from continuing operations includes the following specific expenses:

Maffra District Community Financial Services Ltd

Notes to the Financial Statements

For the year ended 30 June 2024

Note 10. Expenses

(a) Employee Benefits Expense

| | 2024 \$ | 2023 \$ |
|---------------------------------------|----------------|----------------|
| Employee Benefits Expense | | |
| - Wages & salaries | 342,663 | 298,143 |
| - Superannuation costs | 36,987 | 31,262 |
| - Other expenses related to employees | 15,709 | 11,442 |
| | 395,360 | 340,847 |

(b) Depreciation & Amortisation Expense

| | 2024 \$ | 2023 \$ |
|------------------------------------------------------|---------------|---------------|
| Depreciation of Non-current Assets | | |
| - leasehold improvements | 7,794 | 7,800 |
| - plant and equipment | 8,442 | 4,698 |
| | 16,236 | 12,498 |
| Depreciation of Right-of-use Assets | | |
| - leased buildings | 21,430 | 21,371 |
| | 21,430 | 21,371 |
| Amortisation of Intangible Assets | | |
| - franchise fees | 13,075 | 13,039 |
| | 13,075 | 13,039 |
| Total depreciation & amortisation expense | 50,741 | 46,908 |

The non-current tangible and intangible assets listed above are depreciated and amortised in accordance with the Company's accounting policy (see Note 3(g) and 3(h) for details).

(c) Finance Costs

| | 2024 \$ | 2023 \$ |
|----------------------|--------------|--------------|
| Finance Costs | | |
| - Interest paid | 5,827 | 6,588 |
| | 5,827 | 6,588 |

Finance costs are recognised as expenses when incurred using the effective interest rate.

(d) Other Expenses

The Company incurred other expenses as outlined below.

| | 2024 \$ | 2023 \$ |
|-------------------------|--------------|------------|
| Other Expenses | | |
| - Loss on Sale of Asset | 3,633 | - |
| | 3,633 | - |

Maffra District Community Financial Services Ltd

Notes to the Financial Statements

For the year ended 30 June 2024

Note 10. Expenses (continued)

(e) Community Investments & Sponsorship

The overarching philosophy of the Community Bank model, is to support the local community in which the Company operates. This is achieved by circulating the flow of financial capital into the local economy through community contributions (such as donations and grants).

| | Note | 2024 \$ | 2023 \$ |
|--------------------------------------------------------|-------|----------------|----------------|
| Community Investments & Sponsorship | | | |
| - Direct sponsorship and grant payments | | 139,400 | 85,530 |
| - Contribution to the Community Enterprise Foundation™ | 10(f) | 300,000 | 200,000 |
| | | 439,400 | 285,530 |

The funds contributed are held by the Community Enterprise Foundation (CEF) and are available for distribution as grants to eligible applicants for a specific purpose in consultation with the directors.

When the Company pays a contribution in to the CEF, the Company loses control over the funds at that point. While the directors are involved in the payment of grants, the funds are not refundable to the company.

(f) Community Enterprise Foundation™ (CEF) Contributions

During the financial year the Company contributed funds to the CEF, the philanthropic arm of the Bendigo Bank. These contributions paid in form part of community investments and sponsorship expenditure included in profit or loss.

| | Note | 2024 \$ | 2023 \$ |
|------------------------------------|-------|----------------|----------------|
| Disaggregation of CEF Funds | | | |
| Opening balance | | 190,000 | - |
| Contributions paid | 10(e) | 300,000 | 200,000 |
| Management fees incurred | | (14,999) | (10,000) |
| Balance available for distribution | | 475,002 | 190,000 |

Income tax expense comprises current and deferred tax. Attributable current and deferred tax expense is recognised in the other comprehensive income or directly in equity as appropriate.

Note 11. Income Tax Expense

(a) The Components of Tax Expense

| | 2024 \$ | 2023 \$ |
|-----------------------------------------|---------------|----------------|
| Current tax expense | 47,082 | 97,586 |
| Deferred tax expense | - | 3,307 |
| Under / (over) provision of prior years | (270) | (547) |
| | 46,812 | 100,346 |

Maffra District Community Financial Services Ltd

Notes to the Financial Statements

For the year ended 30 June 2024

Note 11. Income Tax Expense (continued)

(b) Prima Facie Tax Payable

The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows:

| | 2024 \$ | 2023 \$ |
|----------------------------------------------------------------|---------------|----------------|
| Prima facie tax on profit before income tax at 25% (2023: 25%) | 47,082 | 100,893 |
| Add Tax Effect Of: | | |
| - Under / (over) provision of prior years | (270) | (547) |
| Income tax attributable to the entity | 46,812 | 100,346 |
| The applicable weighted average effective tax rate is: | 24.86% | 24.86% |

Notes to the Financial Statements

For the year ended 30 June 2024

Note 12. Cash & Cash Equivalents

| | 2024 | 2023 |
|--------------------------|----------------|----------------|
| | \$ | \$ |
| Cash at bank and on hand | 306,340 | 305,603 |
| Short-term bank deposits | 519,162 | 467,842 |
| | 825,502 | 773,445 |

Cash and cash equivalents include cash on hand, deposits available on demand with banks, other short-term highly liquid investments with original maturities of three months or less.

Note 13. Trade & Other Receivables

| | 2024 | 2023 |
|-------------------|----------------|----------------|
| | \$ | \$ |
| Current | | |
| Trade receivables | 107,590 | 120,433 |
| | 107,590 | 120,433 |

Trade and other receivables are initially measured at the transaction price. Trade and other receivables are due for settlement usually no more than 30 days from the date of recognition.

The Company's main debtor relates to the Bendigo & Adelaide Bank monthly profit share distribution, which is deposited within a reasonable timeframe each month. There are no items that require the application of the lifetime expected credit loss model.

Note 14. Other Assets

| | 2024 | 2023 |
|------------------------|---------------|---------------|
| | \$ | \$ |
| Prepayments | 7,956 | 8,740 |
| Landlord Reimbursables | 13,959 | - |
| Accrued income | 6,132 | 4,849 |
| | 28,046 | 13,589 |

Other assets represent items that will provide the entity with future economic benefits controlled by the entity as a result of past transactions or other past events.

Note 15. Property, Plant & Equipment

(a) Carrying Amounts

| | 2024 | | | 2023 | | |
|------------------------|------------------------|-----------------------------|-----------------------|------------------------|-----------------------------|-----------------------|
| | \$ | | | \$ | | |
| | At Cost / Valuation | Accumulated Depreciation | Written Down Value | At Cost / Valuation | Accumulated Depreciation | Written Down Value |
| Leasehold improvements | 199,442 | 102,728 | 96,714 | 199,442 | 94,934 | 104,508 |
| Plant & equipment | 62,860 | 36,058 | 26,802 | 64,774 | 30,887 | 33,887 |
| Total | 262,302 | 138,786 | 123,516 | 264,216 | 125,821 | 138,395 |

Notes to the Financial Statements

For the year ended 30 June 2024

Note 15. Property, Plant & Equipment (continued)

(b) Movements in Carrying Amounts

| 2024 | Leasehold Imp. \$ | Plant & Equipment \$ | Total |
|-------------------------------|-------------------------|----------------------------|----------------|
| Opening carrying value | 104,508 | 33,887 | 138,395 |
| Additions | - | 18,627 | 18,627 |
| Disposals | - | (17,270) | (17,270) |
| Depreciation expense | (7,794) | (8,442) | (16,236) |
| Closing carrying value | 96,714 | 26,802 | 123,516 |

| 2023 | Leasehold Imp. \$ | Plant & Equipment \$ | Total |
|-------------------------------|-------------------------|----------------------------|----------------|
| Opening carrying value | 112,308 | 16,978 | 129,286 |
| Additions | - | 21,607 | 21,607 |
| Disposals | - | - | - |
| Depreciation expense | (7,800) | (4,698) | (12,498) |
| Closing carrying value | 104,508 | 33,887 | 138,395 |

(c) Capital Expenditure Commitments

The entity does not have any capital expenditure commitments as at 30 June 2024 (2023: None).

(d) Changes in Estimates

During the financial year, the Company assessed estimates used for property, plant and equipment including useful lives, residual values, and depreciation methods.

There were no changes in estimates for the current reporting period.

Note 16. Right-of-use Assets

Right-of-use assets are measured at amounts equal to the present value of enforceable future payments on the adoption date, adjusted for lease incentives, make-good provisions, and initial direct costs.

The Company derecognises right-of-use assets at the termination of the lease period or when no future economic benefits are expected to be derived from the use of the underlying asset.

The Company's lease portfolio includes buildings.

Options to Extend or Terminate

The option to extend or terminate is contained in the property lease of the Company. All extension or termination options are only exercisable by the Company. The extension options or termination options which were probable to be exercised have been included in the calculation of the right-of-use asset.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 16. Right-of-use Assets (continued)

AASB 16 Amounts Recognised in the Statement of Financial Position

| | 2024 | | 2023 | |
|--------------|------------------------|-----------------------|------------------------|-----------------------|
| | Leased Buildings \$ | Total ROU Asset \$ | Leased Buildings \$ | Total ROU Asset \$ |
| Leased asset | 233,304 | 233,304 | 233,304 | 233,304 |
| Depreciation | (106,915) | (106,915) | (85,485) | (85,485) |
| | 126,389 | 126,389 | 147,819 | 147,819 |

Movements in carrying amounts:

| | Leased Buildings \$ | Total ROU Asset \$ |
|----------------------------|------------------------|-----------------------|
| Opening balance | 147,819 | 147,819 |
| Depreciation expense | (21,430) | (21,430) |
| Net carrying amount | 126,389 | 126,389 |

AASB 16 Amounts Recognised in the Statement of Profit or Loss and Other Comprehensive Income

| | 2024 \$ | 2023 \$ |
|-----------------------------------------------------|------------|------------|
| Depreciation expense related to right-of-use assets | 21,430 | 21,371 |
| Interest expense on lease liabilities | 5,827 | 6,588 |

Note 17. Intangible Assets

(a) Carrying Amounts

| | 2024 | | | 2023 | | |
|----------------|---------------------|--------------------------|--------------------|---------------------|--------------------------|--------------------|
| | At Cost / Valuation | Accumulated Amortisation | Written Down Value | At Cost / Valuation | Accumulated Amortisation | Written Down Value |
| Franchise fees | 65,195 | 53,278 | 11,917 | 65,195 | 40,203 | 24,992 |
| Goodwill | 148,895 | - | 148,895 | 148,895 | - | 148,895 |
| | 214,090 | 53,278 | 160,812 | 214,090 | 40,203 | 173,887 |

Notes to the Financial Statements

For the year ended 30 June 2024

Note 17. Intangible Assets (Continued)

(b) Movements in Carrying Amounts

| 2024 | Franchise Fees \$ | Goodwill \$ | Total |
|-------------------------------|----------------------|----------------|----------------|
| Opening carrying value | 24,992 | 148,895 | 173,887 |
| Amortisation expense | (13,075) | - | (13,075) |
| Closing carrying value | 11,917 | 148,895 | 160,812 |

| 2023 | Franchise Fees \$ | Goodwill \$ | Total |
|-------------------------------|----------------------|----------------|----------------|
| Opening carrying value | 38,031 | 148,895 | 186,926 |
| Amortisation expense | (13,039) | - | (13,039) |
| Closing carrying value | 24,992 | 148,895 | 173,887 |

Note 18. Tax Assets & Liabilities

(a) Current Tax

| | 2024 \$ | 2023 \$ |
|--------------------|------------|------------|
| Income tax payable | 23,202 | 68,087 |

(b) Deferred Tax

Movement in the Company's deferred tax balances for the year ended 30 June 2024:

| | 30 June 2023 \$ | Recognised in P & L \$ | 30 June 2024 \$ |
|---------------------------------------|--------------------|------------------------------|-----------------------|
| Deferred Tax Assets | | | |
| - Accrued expenses | 2,452 | 2,514 | 4,966 |
| - Right of-use assets | 3,348 | 252 | 3,600 |
| - Employee provisions | 4,832 | 1,607 | 6,439 |
| Total deferred tax assets | 10,632 | 4,373 | 15,005 |
| Deferred Tax Liabilities | | | |
| - Prepayments | (2,185) | (3,159) | (5,344) |
| - Accrued income | (1,212) | (321) | (1,533) |
| Total deferred tax liabilities | (3,397) | (3,480) | (6,877) |
| Net deferred tax assets | 7,235 | 893 | 8,128 |

Notes to the Financial Statements

For the year ended 30 June 2024

Note 18. Tax Assets & Liabilities (Continued)

Movement in the Company's deferred tax balances for the year ended 30 June 2023:

| | 30 June 2022 \$ | Recognised in P & L \$ | 30 June 2023 \$ |
|---------------------------------------|--------------------|------------------------------|-----------------------|
| Deferred Tax Assets | | | |
| - Expense accruals | 5,790 | (3,338) | 2,452 |
| - Right-of-use assets | 2,374 | 974 | 3,348 |
| - Employee provisions | 3,983 | 849 | 4,832 |
| Total deferred tax assets | 12,147 | (1,515) | 10,632 |
| Deferred Tax Liabilities | | | |
| - Right-of-use assets | (2,066) | (119) | (2,185) |
| - Accrued income | (86) | (1,126) | (1,212) |
| Total deferred tax liabilities | (2,152) | (1,245) | (3,397) |
| Net deferred tax assets | 9,995 | (2,760) | 7,235 |

Notes to the Financial Statements

For the year ended 30 June 2024

Note 19. Trade & Other Payables

| | 2024 \$ | 2023 \$ |
|-----------------------------|---------------|---------------|
| Current | | |
| Trade payables | 12,967 | 6,988 |
| Other payables and accruals | 23,946 | 45,842 |
| | 36,913 | 52,830 |

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

Note 20. Lease Liabilities

Lease liabilities were measured at amounts equal to the present value of enforceable future payments of the term reasonably expected to be exercised, discounted at the appropriate incremental borrowing rate on the adoption date. The discount rate used on recognition was 3.88%.

The discount rate used in calculating the present value of enforceable future payments takes into account the particular circumstances applicable to the underlying leased assets (including the amount, lease term, economic environment, and other relevant factors).

The Company has applied judgement in estimating the remaining lease term including the effects of any extension or termination options reasonably expected to be exercised, applying hindsight if appropriate.

(a) Lease Portfolio

The Company's lease portfolio includes:

| Lease | Details |
|----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Community Bank Maffra & District | The lease agreement is a non-cancellable lease with an initial extension term of five years which commenced in March 2020. The lease has one further five year extension option available. |

The Company assesses at the lease commencement date whether it is reasonably certain to exercise extension options. The Company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant change in circumstances within its control.

(b) Lease Liabilities

Lease liabilities are presented in the statement of financial position as follows:

| | 2024 \$ | 2023 \$ |
|-------------|------------|------------|
| Current | 21,246 | 20,357 |
| Non-current | 119,407 | 140,854 |

The lease liabilities are secured by the related underlying assets. Future minimum lease payments at 30 June 2024 were as follows:

Notes to the Financial Statements

For the year ended 30 June 2024

Note 20. Lease Liabilities (continued)

(b) Lease Liabilities (continued)

| | Minimum lease payments due | | | | |
|---------------------------|----------------------------|---------------|---------------|---------------|----------------|
| | < 1 Year | 1 - 2 Years | 3 - 5 Years | > 5 years | Total |
| 30 June 2024 | | | | | |
| Lease payments | 26,250 | 26,250 | 78,750 | 26,250 | 157,500 |
| Finance charges | (5,004) | (4,165) | (7,130) | (549) | (16,848) |
| Net present values | 21,246 | 22,085 | 71,620 | 25,702 | 140,653 |
| 30 June 2023 | | | | | |
| Lease payments | 26,250 | 26,250 | 78,750 | 53,064 | 184,314 |
| Finance charges | (5,893) | (5,073) | (10,073) | (2,064) | (23,103) |
| Net present values | 20,357 | 21,177 | 68,677 | 51,000 | 161,211 |

Note 21. Employee Benefits

| | 2024 \$ | 2023 \$ |
|----------------------------------|---------------|---------------|
| Current | | |
| Provision for annual leave | 17,058 | 13,473 |
| | 17,058 | 13,473 |
| Non-Current | | |
| Provision for long service leave | 8,697 | 5,853 |
| | 8,697 | 5,853 |

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

Employee Attrition Rates

The Company uses historical employee attrition rates in determining the probability of an employee, at a given date, achieving continuous employment eligible for entitlement in accordance with long service leave legislation.

Note 22. Issued Capital

(a) Issued Capital

| | 2024 | | 2023 | |
|------------------------------|---------|----------|---------|----------|
| | Number | \$ | Number | \$ |
| Ordinary shares - fully paid | 877,210 | 877,210 | 877,210 | 877,210 |
| Less: equity raising costs | - | (29,180) | - | (29,180) |
| | 877,210 | 848,030 | 877,210 | 848,030 |

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the proceeds.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 22. Issued Capital (continued)

(b) Movements in share capital

| | 2024 \$ | 2023 \$ |
|-------------------------------------------|----------------|----------------|
| <i>Fully paid ordinary shares:</i> | | |
| At the beginning of the reporting period | 877,210 | 877,210 |
| At the end of the reporting period | 877,210 | 877,210 |

Ordinary shares participate in dividends and the proceeds on winding up of the company in proportion to the number of shares held. At the shareholders' meetings each shareholder is entitled to one vote when a poll is called, or on a show of hands. The Company does not have authorised capital or par value in respect of its issued shares. All issued shares are fully paid. All shares rank equally with regard to the company's residual assets.

Note 23. Retained Earnings

| | Note | 2024 \$ | 2023 \$ |
|---------------------------------------------------|------|----------------|----------------|
| Balance at the beginning of the reporting period | | 225,319 | (51,588) |
| Profit for the year after income tax | | 141,516 | 303,224 |
| Dividends paid | 28 | (61,405) | (26,317) |
| Balance at the end of the reporting period | | 305,430 | 225,319 |

Notes to the Financial Statements

For the year ended 30 June 2024

Note 24. Cash Flow Information

(a) Cash and cash equivalents balances as shown in the Statement of Financial Position can be reconciled to the Statement of Cash Flows as follows:

| | Note | 2024 \$ | 2023 \$ |
|------------------------------------|------|----------------|----------------|
| Cash and cash equivalents | 12 | 825,502 | 773,445 |
| As per the Statement of Cash Flows | | 825,502 | 773,445 |

(b) Reconciliation of cash flow from operations with profit/loss after income tax

| | 2024 \$ | 2023 \$ |
|---------------------------------------------------------|----------------|----------------|
| Profit for the year after income tax | 141,516 | 303,224 |
| Non-cash flows in profit | | |
| - Depreciation | 37,666 | 33,869 |
| - Amortisation | 13,075 | 13,039 |
| - Loss on Sale of PP&E | 3,633 | - |
| Changes in assets and liabilities | | |
| - (Increase) / decrease in trade and other receivables | 11,559 | (48,989) |
| - (Increase) / decrease in prepayments and other assets | (13,175) | (4,982) |
| - (Increase) / decrease in deferred tax asset | (893) | 2,760 |
| - Increase / (decrease) in trade and other payables | (2,879) | (18,781) |
| - Increase / (decrease) in current tax liability | (45,020) | 44,341 |
| - Increase / (decrease) in provisions | 6,429 | 3,394 |
| Net cash flows from operating activities | 151,911 | 327,875 |

Note 25. Financial Instruments

The following shows the carrying amounts for all financial instruments at amortised cost. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

| | Note | 2024 \$ | 2023 \$ |
|------------------------------|------|----------------|----------------|
| Financial Assets | | | |
| Trade and other receivables | 13 | 107,590 | 120,433 |
| Cash and cash equivalents | 12 | 825,502 | 773,445 |
| | | 933,091 | 893,878 |
| Financial Liabilities | | | |
| Trade and other payables | 19 | 36,913 | 52,830 |
| Lease liabilities | 20 | 140,653 | 161,211 |
| | | 177,566 | 214,041 |

Note 26. Related Parties

(a) Key Management Personnel

Key management personnel includes any person having authority or responsibility for planning, directing or controlling the activities of the entity, directly or indirectly including any Director (whether executive or otherwise) of that Company. The only key management personnel identified for the Company are the Board of Directors, the members of which are listed in the Directors' report.

Notes to the Financial Statements

For the year ended 30 June 2024

Note 26. Related Parties (continued)

(b) Key Management Personnel Compensation

No Director of the Company receives remuneration for services as a company director or committee member. These positions are held on a voluntary basis. There were no executives whose remuneration is required to be disclosed.

(c) Other Related Parties

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel, individually or collectively with their close family members.

(d) Transactions With Key Management Personnel & Related Parties

During the year, the Company purchased goods and services under normal terms and conditions, from related parties as follows:

| Name of Related Party | Description of Goods or Services Provided | Value \$ |
|-------------------------|------------------------------------------------|-------------|
| Linda Hunt & Kevin Read | Grant to Maffra Business & Tourism Association | 5,150 |
| Sarah Christie | Grant to Stretton Park Incorporated | 22,000 |

(e) Key Management Personnel Shareholdings

The number of ordinary shares in the Company held by each key management personnel during the financial year has been disclosed in the Director's Report.

(f) Other Key Management Transactions

There has been no other transactions key management or related parties other than those described above.

Note 27. Auditor's Remuneration

The appointed auditor of Maffra & District Community Financial Services Ltd for the year ended 30 June 2024 is RSD Audit. Amounts paid or due and payable to the auditor are outlined below.

| | 2024 \$ | 2023 \$ |
|------------------------------------------------------|--------------|--------------|
| Audit & Review Services | | |
| Audit and review of financial statements (RSD Audit) | 6,200 | 5,750 |
| Total auditor's remuneration | 6,200 | 5,750 |

Note 28. Dividends

The following dividends were provided for and paid to shareholders during the reporting period as presented in the statement of changes in equity and statement of cash flows.

| | 2024 | | 2023 | |
|--------------------------------------------------------|----------------|---------------|----------------|---------------|
| | Number | \$ | Number | \$ |
| Fully franked dividend | 877,210 | 61,405 | 877,210 | 26,317 |
| Dividends provided for and paid during the year | 877,210 | 61,405 | 877,210 | 26,317 |

The tax rate at which dividends have been franked is 25% (2023: 25%).

Notes to the Financial Statements

For the year ended 30 June 2024

Note 29. Earnings Per Share

The calculation of basic and diluted earnings per share has been based on the following profit attributable to ordinary shareholders and weighted-average number of ordinary shares outstanding.

| | 2024 | 2023 |
|----------------------------------------------|---------|---------|
| | \$ | \$ |
| Profit attributable to ordinary shareholders | 141,516 | 303,224 |
| | Number | Number |
| Weighted average number of ordinary shares | 877,210 | 877,210 |
| | ¢ | ¢ |
| Basic and diluted earnings per share | 16.13 | 34.57 |

Note 30. Events After the Reporting Period

There have been no significant events after the end of the financial year that would have a material impact on the financial statements or the Company's state of affairs.

Note 31. Commitments & Contingencies

Any commitments for future expenditure associated with leases are recorded in Note 20. Details about any capital commitments are detailed in Note 16(c).

The Company has no other commitments requiring disclosure.

There were no contingent liabilities or assets at the date of this report that would have an impact on the financial statements.

Note 32. Company Details

The registered office of the Company is:

| | |
|----------------------------------------------------|---------------------------------------|
| Maffra & District Community Financial Services Ltd | 146 Johnson Street Maffra Vic 3860 |
|----------------------------------------------------|---------------------------------------|

The principal place of business are:

| | |
|----------------------------------|---------------------------------------|
| Community Bank Maffra & District | 146 Johnson Street Maffra Vic 3860 |
|----------------------------------|---------------------------------------|

Maffra District Community Financial Services Ltd

Consolidated Entity Disclosure Statement

As at 30 June 2024

The Consolidated Entity Disclosure Statement (CEDS) has been prepared in accordance with the *Corporations Act 2001*.

Maffra & District Community Financial Services Ltd has no controlled entities and, therefore, is not required by Australian Accounting Standards to prepare consolidated financial statements. As a result, section 295(3A)(a) of the *Corporations Act 2001* does not apply to the entity.

Maffra District Community Financial Services Ltd

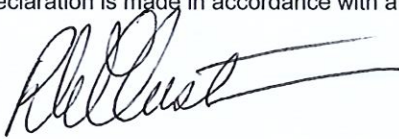
Director's Declaration For the year ended 30 June 2024

In accordance with a resolution of the directors of Maffra & District Community Financial Services Ltd, we state that:

In the opinion of the directors:

- (a) The financial statements and notes of the Company are in accordance with the *Corporations Act 2001*, including:
 - (i) giving a true and fair view of the Company's financial position as at 30 June 2024 and of its performance for the financial year ended on that date; and
 - (ii) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.
- (c) The information in the attached consolidated entity disclosure statement, on page 38 is true and correct.

This declaration is made in accordance with a resolution of the board of directors.



Robert Christie
Chair/Director

Dated this 20th day of November 2024

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF MAFFRA & DISTRICT COMMUNITY FINANCIAL SERVICES LIMITED**

REPORT ON THE AUDIT OF THE FINANCIAL REPORT

Opinion

We have audited the financial report of Maffra & District Community Financial Services Limited (the Company), which comprises the statement of financial position as at 30 June 2024, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, the consolidated entity disclosure statement and other explanatory information, and the directors' declaration.

In our opinion the accompanying financial report of Maffra & District Community Financial Services Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2024 and of its financial performance and its cash flows for the year then ended; and
- (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Entity in accordance with the ethical requirements of the Accounting Professional & Ethical Standards Board's *APES 110 Code of Ethics* for Professional Accountants (including Independence Standards) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Director's Responsibility for the Financial Report

The directors of the Company are responsible for the preparation of:

- (a) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*; and
- (b) the consolidated entity disclosure statement that is true and correct in accordance with the *Corporations Act 2001*, and

for such internal control as the directors determine is necessary to enable the preparation of:

- (i) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- (ii) the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Other Information

Those charged with governance are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2024, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Auditor's Responsibility for the Audit of the Financial Report

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report.

The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

We identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial report.

We conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We obtain sufficient appropriate audit evidence regarding the financial information of the entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements. We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Independence

We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

RSD Audit

A handwritten signature in blue ink, appearing to be 'JP', written in a cursive style.

Josh Porker
Principal

41A Breen Street
Bendigo VIC 3550

Dated: 22 November 2024

Community Bank · Maffra & District
146 Johnson St,
Maffra VIC 3860
Phone: 51411999
Email: MaffraMailbox@bendigoadelaide.com.au
Web: bendgiobank.com.au/branch/vic/community-bank-maffra-district

Franchisee: Maffra & District Community Financial Services Limited
ABN: 14 600 481 178
146 Johnson St
Maffra Vic 3860
Email: admin@mdcfs.com.au

Share Registry:
AFS & Associates Pty Ltd
PO Box 454, Bendigo VIC 3552
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